

2025 Draft Capital Budget

Presentation to Council
Wednesday, November 27, 2024



2025 Capital Budget *Key Considerations*



Capital budget presentation only – Operating budget draft on January 8, 2025



Public engagement in January – Meet with Council Event and Survey



Alignment with Strategic Plan, Financial Plan, Asset Management Plan



Priorities – Based on essential and critical and leverage grants (e.g. enable housing)



To meet capital needs assumes 4% tax levy increase and a NEW 2% capital levy - \$300,000



Use of reserves increased in 2025 to reduce tax rate impact – not sustainable in the long-run



2026-2028 Capital Estimates Only

FINANCIAL CHALLENGES IN 2025

Potential
14%
Increase

Reminder – A 1% tax levy increase ~ \$50,000

- Allowance for Doubtful Accounts/Tax Aears- \$360,000 (~7.5% tax increase)
- O.P.P. Policing Costs ↑ 27% - \$213,545 (~4.0% tax increase)
- Plus other like 2.5% COLA... (~2.5% tax Increase)

2024 Police Budget	Estimated 2025 Police Budget	Percentage Increase Y/Y	Dollar amount of Increase
\$ 795,204.00	\$ 1,008,749.00	27%	\$ 213,545.00



2025 Capital Budget Summary



2025 Capital Budget recommends;

- \$ 230,500 from taxation
- \$1,417,991 from reserve,
- \$1,321,430 from grants
- \$ 148,579 from user fees
- **\$3,118,500 Total New Capital**

Combined with previously committed total 2025 =

\$7,029,704

- 2023 resulted in an operating deficit of \$15,069 and Water and Wastewater surplus of \$273,989
- Deficit/Surplus Policy - Recommended Water and Wastewater transfers of \$68,497 to Water and Wastewater rate stabilization reserve and \$205,492 to Water and Wastewater Equipment Reserve

2024 Capital Projects

COMPLETED 2024 

2024 Capital Project	Operating (Taxation)	Reserves	Other W &S, Grants & Donation	Total Cost
Airport Terminal Building **	-	\$13,766	\$101,473	\$115,239
Water Trailer **	-	-	-	-
Marina Washrooms	-	\$101,473	-	\$101,473
Drill Rig	-	\$42,645	-	\$42,645
MMCC Phase I **	-	\$64,133	\$192,398	\$256,531
MMCC Phase II **	-	\$546,516	\$546,515	\$1,093,031
Electric Accessible Van	-	\$25,996	\$103,982	\$129,978
Compressor – WTP **	-	-	-	-
Asphalt Hot Box	\$45,000	\$10,913	-	\$55,913
Cenotaph **	-	\$7,974	\$7,775	\$15,749
TOTAL COST	\$45,000	\$813,416	\$952,143	\$1,810,559

** - Projects are still in progress and/or not all invoices have been received

2024 Capital Projects

CONTINUING IN 2025

Project	Previous Years	2025 Budget	Total Project Cost Dec 31, 2025
Municipal Software	\$153,690	\$153,690	\$307,380
Cemetery Expansion	\$215,267	\$42,000	\$257,267
Water Intake	\$124,885	\$3,270,514	\$3,395,399
Hydrant Rehabilitation	\$141,654	\$45,000	\$186,654
Water Treatment Plant Filters	\$349,643	\$200,000	\$549,643
Landfill Expansion	\$1,837,616	\$200,000	\$2,037,616
TOTAL	\$2,822,755	\$3,911,204	\$6,733,959

2025 Capital Projects

STAFF RECOMMENDED - NEW

High Priority	Taxation	Reserves	Other (Grant, W/S)	Total Cost
Town Hall Study & Reno	-	\$200,000	-	\$200,000
Olympia Upgrade	\$30,000	-	-	\$30,000
Council Chamber Relocate	-	\$50,000	-	\$50,000
MMCC Improvements	-	\$50,000	-	\$50,000
MMCC Roof	-	\$500,000	\$500,000	\$1,000,000
Fire Hall – Design & Drawings	\$50,000	-	-	\$50,000
Fire Hall – Furniture & Training Center	-	\$25,000	\$25,000	\$50,000
Sidewalk Rehabilitation	-	\$35,000	-	\$35,000
Enabling Water Fund		\$225,991	\$865,009	\$1,091,000

2025 Capital Projects

STAFF RECOMMENDED - NEW



High Priority	Taxation	Reserves	Other (Grant, W/S)	Total Cost
Water Distribution Upgrade	-	-	\$75,000	\$75,000
Pavement Preservation	\$75,000	\$75,000	-	\$150,000
Brownfield/Land Develop.	-	\$50,000	-	\$50,000
IS Building Repairs	\$25,000	\$25,000	\$5,000	\$55,000
Mower	\$10,000	-	-	\$10,000
Fleet Renewal	-	\$60,000	-	\$60,000
WTP – Camlock 25, MCC 26	-	\$22,000	-	\$22,000
Airport Equipment	-	\$100,000	-	\$100,000
TOTAL COST	\$230,500	\$1,417,991	\$1,470,009	\$3,118,500

2025-2028 Multi-Year Budget

LONG-TERM FINANCIAL PLANNING



Project	Previous	2025	2026	2027	2028	Total
Fire Truck	\$400,000	-	\$125,000	\$(525,000)	\$125,000	\$125,000
Fire Hall	\$350,000	\$25,000	\$(272,783)	-	-	\$102,217
IS - Heavy Equipment	\$425,000	\$100,000	\$(250,000)	\$100,000	\$100,000	\$475,000
Is Building	-	-	-	-	\$50,000	\$50,000
Pavement Rehab.	\$625,000	\$125,000	\$125,000	\$75,000	\$125,000	\$1,075,000
Fleet Renewal	\$-30,000	\$30,000	\$-30,000	\$30,000	\$30,000	\$30,000
Water Meters	\$320,000	\$80,000	\$100,000	\$100,000	\$100,000	\$700,000
Water Treatment Filters	-	-	\$45,000	\$45,000	\$45,000	\$135,000
Townhall Renovation	\$75,000	-	\$(75,000)	-	-	-
Water & Sewer Network	\$36,241	\$75,000	\$75,000	\$75,000	\$249,051	\$510,292
MMCC - Tractor	\$72,500	-	\$(72,500)	-	-	-
MMCC – Roof	\$250,000	\$(250,000)	-	-	-	-
CST – LTP	\$15,000	-	-	-	-	\$15,000
General Capital/Capital Levy - 2%	\$286,732	\$100,000	\$100,000	\$100,000	\$100,000	\$686,732
TOTAL	\$2,825,473	\$285,000	\$130,283	-	\$924,051	\$3,904,241



CORPORATE SERVICES

Administration, Finance, IT and EDC

Maury O'Neill, CAO/Clerk

Manuela Batovanja, Treasurer



2025 Capital Project

TOWNHALL REDESIGN STUDY



PROJECT DESCRIPTION – Hire an Architect/Engineering Firm to Complete Project Design Brief and Construction Plans.

2025 Cost: \$200,000

- To meet accessibility requirements and redesign workspace incl. library expansion and chair lift.
- \$200,000 from reserves.
- Request for Quotations by June 2025.
- Goal is to begin construction pending funding in 2026-2027.
- Included in Strategic Plan and Accessibility Plans.

2026-2027 Capital Project TOWNHALL RENOVATIONS



- Project Description: Make building accessible, expand library, install lift...
- Cost - \$4.5 million
- \$1 million Reserves and \$3.5 in loans over 30 years (*Possible Grants*)

2025 Capital Project

COMPUTER HARDWARE



- **PROJECT DESCRIPTION** – To be current with computer hardware and ensure that systems are compatible with software requirements. Replace computer equipment in a strategic manner over time, avoiding large one-time purchases.
- **2024 Cost: \$20,000 – Multi-Year Budget \$12,000 to \$30,000**
- Combination of taxation and reserves.



COMMUNITY SERVICES-TOURISM

Alex Patterson , Director

2025 CAPITAL PROJECT

MMCC Roof (Subject to Funding)

- **DESCRIPTION**

- Replacement of MMCC 1996 addition roof

- **COST: \$1,000,000**

- **FUNDED:** Combination of reserves raised over several years and funding from the Community Sport and Recreation Infrastructure Fund (application completed Oct 2024)

- **TIMELINE:** To be completed by 2026

- **PROJECT GOAL/OUTCOME:**

- Replacement of infrastructure as per asset management plan

- **SHORT & LONG-TERM BENEFIT:**

- Short Term: Maintain service levels and reduce downtime and maintenance cost due to leaks
- Long Term: Prevent additional facility damage and premature failure due to roof leaks



2025 CAPITAL PROJECT

Olympia Battery Replacement

- **DESCRIPTION**

- Replacement of batteries on Olympia

- **COST: \$30,000**

- **FUNDED:** Raised through taxation

- **TIMELINE:** To be completed in Summer 2025

- **PROJECT GOAL/OUTCOME:**

- Completion of expected lifecycle item
- Staff are pursuing pro-rated / warranty rebate

- **SHORT & LONG-TERM BENEFIT:**

- Short Term: maintain service levels at facility
- Long Term: ensure that critical equipment lifecycle tasks are completed



2025 CAPITAL PROJECT

MMCC Improvements



- **DESCRIPTION**
 - 2025: Washroom & Kitchen Fixtures
 - Dishwasher
 - Stall replacement
- **COST: \$50,000**
- **FUNDED:** Reserves
- **TIMELINE:** 2024 to 2027
- **PROJECT GOAL/OUTCOME:**
 - Replacement of infrastructure that is unlikely to receive funding
- **SHORT & LONG-TERM BENEFIT:**
 - Short Term: Key infrastructure replacements as per asset management plan
 - Long Term: Safe, efficient, and cost-effective service delivery

2026 CAPITAL PROJECT

Tractor Deck/Tractor

- **DESCRIPTION**
 - Replacement of Tractor and Mowing Deck
- **COST: \$160,000**
- **FUNDED:** A combination of taxation \$67,500 and reserves \$92,500
- **TIMELINE:** 2026
- **PROJECT GOAL/OUTCOME:**
 - Replacement of equipment per asset management plan
- **SHORT & LONG-TERM BENEFIT:**
 - Short Term: Reduction of maintenance and operation costs on equipment used to maintain service levels
 - Long Term: Efficient Delivery of services, replacement of end of lifecycle equipment



2026 CAPITAL PROJECT

TIC Interior – Subject to Funding

- **DESCRIPTION**
 - Upgrade to interior, displays and washrooms to AODA
- **COST:** \$300,000 - \$62,500 reserves \$237,500 grant
- **TIMELINE:** To be completed in 2027 subject to funding
- **PROJECT GOAL/OUTCOME:**
 - Upgrade of and modernization of facility
- **SHORT & LONG-TERM BENEFIT:**
 - Short Term: Improve service to visitors
 - Long Term: Increased economic development



2028 CAPITAL PROJECT

MMCC Back End

- **DESCRIPTION**
 - Complete lifecycle repairs, health and safety upgrades to staff areas
- **COST:** \$100,000
- **FUNDED:** Reserves
- **TIMELINE:** To be completed in 2028
- **PROJECT GOAL/OUTCOME:**
 - Upgrade of staff and shop areas at MMCC
- **SHORT & LONG-TERM BENEFIT:**
 - Short Term: complete health and safety goals
 - Long Term: complete facility lifecycle projects to extend lifespan



PROTECTIVE SERVICES

Kevin Sabourin, CBO, Fire Chief





2025 CAPITAL PROJECT

Fire Hall – Furniture & Training Center

Subject to Funding

➤ PROJECT DESCRIPTION

- To replace furniture, add technology, improve interior space and develop training area
- Grant \$25,000 and \$25,000 reserves

➤ PRIORITY RANKING – HIGH PRIORITY

- To replace furniture, equipment, rugs, etc. which have exceeded its useful life
- To provide an up-to-date training area for fire fighters





2025 CAPITAL PROJECT

Fire Hall – Design & Drawing

➤ PROJECT DESCRIPTION

- Hire Engineer/Architect to prepare design drawings for renovated Fire Hall

➤ PRIORITY RANKING – HIGH

- Modernize Fire Hall to current legislative requirements of a Fire Hall

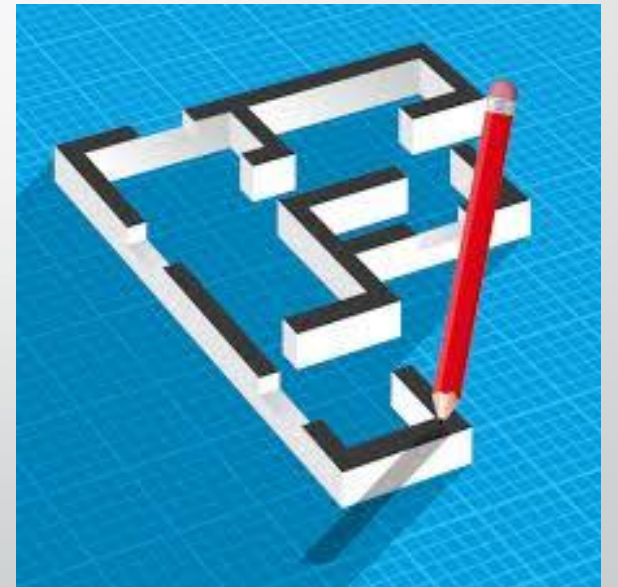


2025 CAPITAL PROJECT

Fire Hall – Design & Drawing



- **COST:** \$50,000 Estimated
- **FUNDED:** Taxation
- **TIMELINE:** 2025
- **PROJECT GOAL/OUTCOME:** To provide a design and drawings to renovate and expand the current fire hall



2026 CAPITAL PROJECT

Fire Hall - Renovation / Expansion



- **COST:** \$750,000 Estimated
- \$500,000 grants (Federal Gas Tax) and \$250,000 reserves
- **TIMELINE:** 2026
- **PROJECT GOAL/OUTCOME:** To renovate and expand the current Fire Hall





2027 CAPITAL PROJECT

Pumper Truck #1

➤ PROJECT DESCRIPTION

- To replace Pumper Truck #1

➤ PRIORITY RANKING – 2027 HIGH

- To replace current 1997 Pumper Truck #1



2027 CAPITAL PROJECT

Pumper Truck #1



- **COST:** \$1,000,000 Estimated
- **FUNDED:** Reserves
- **TIMELINE:** 2027
- **PROJECT GOAL/OUTCOME:** To replace pumper truck which has passed its useful life





INFRASTRUCTURE SERVICES

Dan Beach, Director

Craig Hornyak, Assistant Director

ANNUAL CAPITAL PROJECT

Sidewalk Rehabilitation

PROJECT DESCRIPTION

- This project replaces our sidewalks over time on a highest to lowest priority rating. The 2021 Streetscan project assisted in identifying the priority areas.

COST

- \$35,000 to be funded from reserves in 2025 and 2026
- Remaining years from Taxation

TIMELINE

- Annually

PROJECT GOAL/OUTCOME

- The goal is to replace broken, unsafe sidewalks
- Reducing potential hazards and claims





ANNUAL CAPITAL PROJECT

Pavement Preservation

• PROJECT DESCRIPTION

- This project began in 2021 addressing pavement concerns over time on a highest to lowest priority rating. The 2021 Streetscan project assisted in identifying the priority areas.

• COST:

- 2025 - 27 - \$150,000 per year
- to be funded from a combination of Taxation and Reserves.
- 2028 - \$1,650,000 larger repave project

• TIMELINE

- Annual

• PROJECT GOAL/OUTCOME

- To replace small sections of roads in need of immediate attention.
- Reduces road and maintenance costs



2025 CAPITAL PROJECT Brownfield / Land Development

PROJECT DESCRIPTION

- This project will assist in the rehabilitation of deteriorated and dilapidated properties.

PRIORITY RANKING – HIGH PRIORITY

- Initial rehabilitation began in 2024 with a Highway 17 property.

2025 - CAPITAL PROJECT

Brownfield / Land Development

COST: 2025 & 2026 - \$50,000 per year

- To be funded equally from Taxation and Reserves

TIMELINE

- Ongoing through capital long term planning

PROJECT GOAL/OUTCOME

- To rehabilitate derelict properties throughout the Municipality.



2025 - CAPITAL PROJECT

Fleet Renewal

COST: 2025 to 2028 - \$30,000 per year

- To be funded equally from Taxation and Reserves

TIMELINE

- 2025 to 2028

PROJECT GOAL/OUTCOME

- 2025 To replace the 2015 Dodge 1500
- 2026 To replace the 2015 Ford 550
- 2027 To replace the 2016 Dodge 1500



2026 CAPITAL PROJECT

JD - Loader

PROJECT DESCRIPTION

- The loader will be used to assist with snow removal activities;
- Loading trucks with aggregate and sand for road and sidewalk rehabilitation, landfill cover, and assist with water and sewer emergency work.

COST / TIMELINE

- \$450,000 will be funded from a combination of \$100,000 taxation and \$350,000 reserves .
- Funds are being raised annually with purchase in 2026

PROJECT GOAL/OUTCOME

- To replace an asset necessary to operations



2025-2027 CAPITAL PROJECT

Smaller Projects

COST: 2025 to 2026 - \$55,000

- IS Building \$55,000 per year to be funded from a combination of taxation, water fees and reserves.
- Mower 2025 & 2028 \$10,000 to be funded from taxation
- Water Treatment Plant – 2025 Camlock \$22,000 and 2026 - MCC \$20,000 to be funded from water reserves

TIMELINE

- IS Building Magpie ongoing
- Mower to be purchased in the spring of 2025 and 2028
- Water Treatment Plant – Camlock 2025 and MCC in 2026

PROJECT GOAL/OUTCOME

- To reduce annual maintenance costs plus preserve and beautify building exteriors.



2028 - CAPITAL PROJECT

Sand Salt Dome

COST: 2028 - \$500,000

- To be funded \$50,000 from taxation and \$450,000 from reserves

TIMELINE

- Ongoing through capital long term planning

PROJECT GOAL/OUTCOME

- To install a dome to protect winter road material from inclement weather, reducing damage to equipment.



2025-2026 CAPITAL PROJECT

Airport Equipment

COST

- 2025 - \$100,000 from reserves
- 2026 - \$200,000 from reserves
- Require used/leased blower, loader and plow truck (TBD)

PROJECT GOAL/OUTCOME

- To replace aging airport equipment exceeding useful life



2025 to 2028 - CAPITAL PROJECT

Water Distribution Upgrade

PROJECT DESCRIPTION

- This project prioritizes upgrading the Municipality's booster pump station to ensure adequate distribution system pressure to meet required fire flows.

PRIORITY RANKING – HIGH PRIORITY

- Identified in SBA Water Master Plan as an immediate concern this project will protect business owners in the Municipality's industrial park; and
- Can assist in facilitating any community expansion efforts in the Pinewood Drive area.

COST: 2025 to ongoing - \$75,000 per year

- To be funded from water and wastewater user fees

TIMELINE

- Replacement Ongoing e.g. compressors

PROJECT GOAL/OUTCOME

- To replace or remediate aging water infrastructure as per water master plan recommendations.





2028 CAPITAL PROJECT

Water Treatment Plant HVAC

PROJECT DESCRIPTION

- This project was identified as a priority by the municipal engineer

PRIORITY RANKING – MEDIUM PRIORITY

- Initial rehabilitation to begin in 2028 with the initial section to be determined.
- COST: 2028 - \$300,000
- To be funded from Reserves

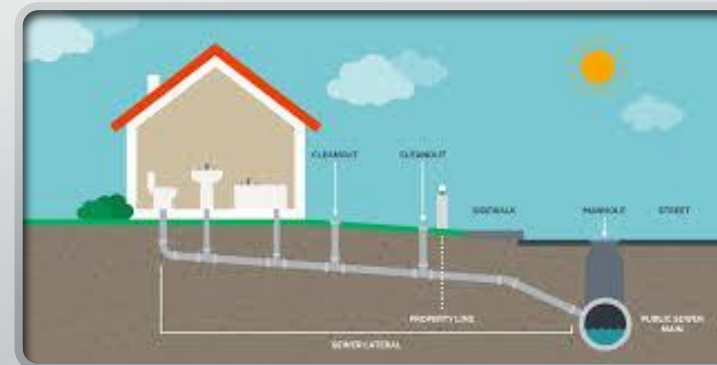
2028 CAPITAL PROJECT Enabling Water Fund

PROJECT DESCRIPTION

- This project will loop water distribution to Tamarack from Government Road, which will allow for additional services to be extended across 24 residential lots

PRIORITY RANKING

- Project to begin in 2025 pending approval of funding.





2025 and 26 CAPITAL PROJECT

Enabling Water Fund

SUBJECT TO FUNDING

COST: \$2,182,000.00

- to be funded from a combination of Taxation, grants and donations.

TIMELINE:

- 2025 & 2026

PROJECT GOAL/OUTCOME:

- loop water distribution to Tamarac, Superior and Government Road
- allow for additional services.

FUNDING:

- \$360,735 reserves, \$228,405 user fees & \$1,592,860 grant

Multi-Year Capital Budget 2026-2028



2026	2027	2028
Townhall Renovation	Townhall Renovation	MMCC Backend
TIC Interior	Pumper Truck #1	Sidewalk Rehabilitation
Tractor Deck / Tractor	Sidewalk Rehabilitation	Pavement Preservation
Firehall Renovation	Pavement Preservation	Sand/Salt Dome
Sidewalk Rehabilitation	Water Distribution Upgrade	Mower
Enabling Water Fund	Computer Hardware	Fleet Renewal
Pavement Preservation		WTP – HVAC
Brownfield/Land Development		Water Distribution Upgrade
IS Building Magpie		Computer Hardware
Fleet Renewal		
WTP - MCC		
Water Distribution Upgrade		
Airport Equipment		
JD Loader		
Computer Hardware		
Total \$4,408,000	Total \$4,772,000	Total \$2,742,500



Multi-Year Capital Budget 2026-2028

	2026	2027	2028
Taxation	\$329,500	\$122,000	\$182,500
Reserves	\$2,304,744	\$1,075,000	\$2,485,000
Grants	\$1,533,930	\$0	\$0
Other	\$239,826	*\$3,575,000	\$75,000
TOTAL	\$4,408,000	\$4,772,000	\$2,742,500

Reviewed Annually and Adjusted for Economic and Other Conditions
Preliminary and new multi-year budget will be prepared in 2nd Year of Council

* Includes long term loan

2024 Reserves and Reserve Funds



Reserve	Beginning Balance 2024	Spent in 2024	Contributions in 2024	Ending Balance 2024
Property Tax Rate Stabilization	\$755,387	-	\$11,331	\$766,718
Water Rate Stabilization	\$249,821	-	\$3,747	\$253,568
Discretionary - General Capital	\$6,547,167	\$718,842	\$625,987	\$6,454,312
Discretionary - Operating (Admin, HR, AMP, Community, COVID)	\$1,604,096	-	\$29,971	\$1,634,067
Obligatory - (Gas tax, NORDS, NWMO, OCIF, etc.)	\$3,800,051	\$1,140,962	\$850,714	\$3,509,803
SUB-TOTAL	\$12,956,522	\$1,859,804	\$1,521,750	\$12,618,468
MMCC Debenture	(\$414,110)	-	\$76,829	(\$337,283)
TOTAL	\$12,542,412	\$1,859,804	\$1,598,577	\$12,281,185

2025-2028 Reserve and Reserve Funds

	Beginning Balance	Spent in Year	Contribution	Ending Balance	Obligatory or Committed
2025	\$12,281,185	\$2,896,013	\$1,830,380	\$11,552,835	\$6,636,179
2026	\$11,552,835	\$3,137,919	\$1,907,638	\$10,322,554	\$6,553,261
2027	\$10,322,554	\$1,330,752	\$1,852,694	\$10,844,496	\$6,898,264
2028	\$10,844,496	\$2,790,000	\$2,106,873	\$10,161,369	\$7,957,654

2025 Capital Budget
DRAFT FOR
COMMENT



THE CORPORATION OF THE MUNICIPALITY OF WAWA
Capital Project Budget
2025 to 2028

Project by Function	Previous Years Costs	2025					Preliminary 2026					Preliminary 2027					Preliminary 2028				
		Municipal Taxation	Reserves	Grants	Other	Total	Municipal Taxation	Reserves	Grants	Other	Total	Municipal Taxation	Reserves	Grants	Other	Total	Municipal Taxation	Reserves	Grants	Other	Total
Previously Committed																					
0	0	H	-			-					-				-						-
Municipal Software	CS	H	153,690			(153,690)															
Cemetery Expansion	IS	H	6,000			(42,000)															
Water Intake	IS	H	89,629			(3,270,514)															
Hydrant Rehabilitation	IS	H	-			(45,000)															
Water Treatment Plant - Filters	IS	H	200,000			(200,000)															
Landfill Expansion	IS	H	-			(200,000)															
Total Previously Committed			449,319			(3,911,204)															
Recommended																					
Townhall - Study & Reno	CS		-			(200,000)															
Council Chamber Relocate	CS		-			(50,000)															
Olympia Upgrade	CST		-30,000			(30,000)															
TIC Interior	CST		-			-															
MMCC Back End	CST		-			-															
MMCC Improvements - Washroom, Kitchen	CST		-			(50,000)															
MMCC Roof	CST		-			(1,000,000)															
Tractor Deck / Tractor	CST		-			-															
Pumper Truck #1	PS		-			-															
Fire Hall - Design & Drawing	PS		-50,000			(50,000)															
Fire Hall - Furniture and Training Centre	PS		-			(50,000)															
Fire Hall Renovation	PS		-			-															
Sidewalk Rehabilitation	IS		43,000			(35,000)															
Enabling Water Fund Project	IS		-			(1,091,000)															
Pavement Preservation	IS		-75,000			(150,000)															
Brownfield / Land Development	IS		-			(50,000)															
Water Trailer	IS		-			-															
IS Building - Magpie	IS		4,700			(55,000)															
Sand / Salt Dome	IS		-			-															
Mower	IS		-10,000			(10,000)															
Fleet Renewal	IS		-			(60,000)															
WTP - Kresin Camlock 25, MCC 26	IS		-			(22,000)															
WTP - HVAC	IS		-			-															
Water Distribution Upgrade	IS		-			(75,000)															
Airport Equipment	IS		-			(100,000)															
JD Loader	IS		-			-															
Computer Hardware	CS		-40,500			(40,500)															
Total Recommended			47,700			(3,118,500)															
Summary - Capital																					
Previously Committed			-			(3,911,204)															
Recommended			-			(3,118,500)															
Grand Total - Capital			-			(7,029,704)															

THE CORPORATION OF THE MUNICIPALITY OF WAWA
Capital Project Budget
2025 to 2028

Project by Function	Previous Years Costs	2025					Preliminary 2026					Preliminary 2027					Preliminary 2028					
		Municipal Taxation	Reserves	Grants	Other	Total	Municipal Taxation	Reserves	Grants	Other	Total	Municipal Taxation	Reserves	Grants	Other	Total	Municipal Taxation	Reserves	Grants	Other	Total	
Long Term Financial Planning																						
Fire - Truck(s)	PS	350,000				-	-125,000			(125,000)	-125,000				(125,000)	-125,000					(125,000)	
Fire Hall	PS	300,000	-50,000			(50,000)				-					-						-	
Heavy Equipment	IS	200,000	-100,000			(100,000)	-100,000			(100,000)	-100,000				(100,000)	-100,000					(100,000)	
Capital Levy - 2%	IS	-	-100,000			(100,000)	-100,000			(100,000)	-100,000				(100,000)	-100,000					(100,000)	
IS Building	IS	-				-				-					-						(50,000)	
Pavement	IS	500,000	-125,000			(125,000)	-125,000			(125,000)	-75,000				(75,000)	-125,000					(125,000)	
Brownfield / Land Development - LTP	IS	-			Water Fees	-				-					-						-	
Fleet Renewal	IS	-	-30,000			(30,000)	-30,000			(30,000)	-30,000				(30,000)	-30,000					(30,000)	
Water Meters	IS	240,000			-80,000	(80,000)				(100,000)					(100,000)						(100,000)	
Water Treatment Plant Filters	IS	-				-				(45,000)					(45,000)						(45,000)	
Townhall Renovation	IS	75,000				-				-					-						-	
Water and Sewer Network	IS	-			-75,000	(75,000)				(75,000)					(75,000)						(249,051)	
CST Long Term Planning	CST	-				-				-					-						-	
Airport	0	55,000				-				-					-						-	
General Capital	CS	286,732	-95,930			(95,930)				-					-						-	
Total Long Term Financial Planning		2,006,732	(500,930)	-	-	(155,000)	(655,930)	(480,000)	-	-	(220,000)	(700,000)	(430,000)	-	-	(220,000)	(650,000)	(530,000)	-	-	(394,051)	(924,051)
Grand Total - Municipality		2,006,732	(773,430)	(2,851,013)	(3,667,612)	(393,579)	(7,685,634)	(829,500)	(2,504,744)	(1,533,930)	(504,826)	(5,373,000)	(572,000)	(1,275,000)	-	(3,840,000)	(5,687,000)	(734,500)	(2,685,000)	-	(469,051)	(3,888,551)